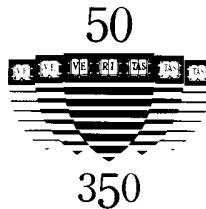


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HARVARD UNIVERSITY  
JOHN F. KENNEDY SCHOOL OF GOVERNMENT

GRAHAM ALLISON  
DEAN

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CAMBRIDGE, MASSACHUSETTS 02138  
(617) 495-1122



February 18, 1986

Dr. Robert Gates  
Deputy Director for Intelligence  
CIA  
Washington, D.C. 20505

Dear Bob:

Thanks very much for coming as a "lion to a Den of Daniels". You could not have been more straightforward, direct, or convincing. I thought the panel served as a useful complement, and the questions and discussion were not bad. In fact it would have gone on for another couple of hours -- a unique reaction to an official address.

I was especially pleased by the progress you had made in clarifying, advancing, and articulating agency policies. I hope you'll come back again and see us soon. Indeed if there are ways in which we can be helpful, just let us know.

Yours sincerely,

A handwritten signature in black ink, appearing to be 'Graham Allison', written in a cursive style.

Graham Allison